



**HEALTH INFORMATION TECHNOLOGY EXCHANGE OF CONNECTICUT
SUSTAINABILITY WORKING GROUP MEETING**

OCTOBER 21, 2013 MINUTES

12:00 PM – 1:30 PM

*DAS Bureau of Enterprise Systems and Technology
101 East River Drive, East Hartford*

WORKING GROUP MEMBERS PRESENT: Mark Raymond, Commissioner Roderick Bremby, Kevin Carr, Dan Carmody (phone), Mark Masselli (phone)

HITE-CT: John DeStefano, Christine Kraus

CALL TO ORDER

M. Raymond recognized a quorum and called the meeting to order at 12:13 PM.

SUSTAINABILITY DISCUSSION

M. Raymond launched the meeting by describing the December 2010 HITE-CT business plan, which assumed market place support, a state-mandated use fee, and a state provision for in-kind match. Given the current state of events, he asked the group for their ideas on a sustainability/organizational model that would make the most sense going forward. The group discussed the beneficiaries of HIE and various models of governance in different states (i.e., state-led, public utility with state oversight, private/non-profit with state oversight, for profit, and quasi-governmental).

M. Raymond mentioned HITE-CT's current status and needs. It has a gap of \$800,000 for in-kind match to be eligible for Year 3 grant money. The CTO is leaving on 11/8/13, leaving one staff member, and the Axway contract is in renegotiation.

The group discussed options and concerns about HITE-CT. K. Carr reminded the group that, previously, people thought that stakeholders would support HIE in the state. To move HIE in the state, we need to be aware of stakeholders' financial situations. D. Carmody agreed that assumptions about support didn't come to fruition and that there was no reasonable sustainability plan for HITE-CT. He believes we've lost goodwill in the marketplace. He suggested that HITE-CT focus on small successes to demonstrate its value—identify a business problem and find an approach/tool set that will result in a positive business outcome, keeping in mind future needs. If HITE-CT can demonstrate a small success, stakeholders might consider its services. Even though the market needs are being filled by other vendors/providers, there are small pockets in the healthcare system where HITE-CT could bridge a gap for needed services. D. Carmody emphasized that it is critical to figure out what works before we commit to any future investments. The group discussed how HIE has evolved, how other state HIEs adapted in a similar situation, Medicare/Medicaid needs, the challenges of clinical data transport, Provider Directories, eMPI, and data analytics. M. Raymond noted that a business model is needed where there are funding streams other than federal grant monies. He asked if other state HIE Exchange models might be used for Connecticut (e.g., non-profit, for-profit). D. Carmody mentioned that previously we let technology drive our plan.

The group discussed an option for a multi-party engagement. J. DeStefano mentioned that we've had several discussions about potential collaborations with HIEs in Maine and Rhode Island, states that have successful capabilities.

M. Masselli asked the group what the state needs to do right now. The group agreed that priorities are resolution of the Axway contract, determining how to meet the ONC match dollars to enable Year 3 funding, and deciding how to proceed given the leadership vacancy at HITE-CT. No specific recommendations were agreed on. The working group felt it was important to have a follow-up discussion to brainstorm and diagram potential options before making a recommendation to the HITE-CT Board.

OTHER BUSINESS

No other business

PUBLIC COMMENT

No public comment

ADJOURNMENT

A motion was made and seconded by R. Bremby and M. Raymond, respectively, to adjourn. All in favor.

Motion passed.

The meeting adjourned at 1:30 PM.